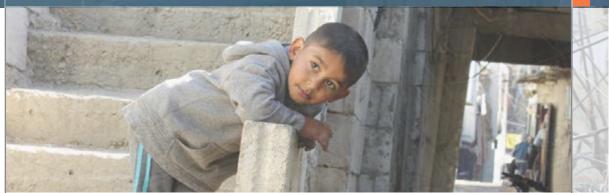
## 2017-2018

#### Tahaddi Lebanon ANNUAL REPORT

Facing the challenge of poverty together





## JUSTICE COMPASSION INTEGRITY

"Poverty is the deprivation of opportunity."

Amartya Sen

### A year of **growth**

As I was walking through Hay el Gharbeh in Southern Beirut the other day, I thought about how different it was from over 20 years ago when Agnès [Tahaddi co-founder] and I would come to visit families here. We would treat wounds and fund school tuition fees. We would often drink coffee with the families we were visiting, sitting on mattresses in makeshift houses with corrugated iron sheets for roofs. We never imagined we would one day found an NGO. We soon became aware, however, that the assistance we were providing to these families was not enough. Lack of access to health and education was at the root of their social deprivation. These two fundamental needs, if not met, restrict freedom and deny people of their basic life opportunities and potential.

The families we work with have endured so many hardships, some of which they have shared with Tahaddi staff members, often with tears, but always with dignity: "Sometimes I feel like a ball in a pinball machine which is tossed here and there! I have been knocking at the door of so many NGOs looking for help...I feel like a beggar, pushed away, looked down upon, so ashamed to have to ask for the bare necessities," said one woman, reflecting on her situation. Another said, "My two children share one pair of shoes, so the one who goes to school in the afternoon waits barefoot for the other one to come back home."

According to the most recent United Nations Vulnerability Assessment of Syrian refugees in Lebanon, only 3.1% of Syrian households have access to water, a heater, a bed, a table, a sofa, a fridge and a washing machine. In our work in Hay El Gharbeh, we discovered that many Lebanese families also lack these basic items. Generational poverty weighs heavily on these Lebanese families and their children. To alleviate poverty, Tahaddi has distributed hundreds of basic relief items to both communities. However, this is not the kind of support we aspire to give. This type of short-term support fosters dependence, harms our relationship with the community and raises anger and frustration both among those who receive and those who give.

In 2017, we felt the need to work more efficiently and powerfully, with clearer direction for the next three years. We needed a compass to guide us where to take the organization in its fight against poverty and injustice for "development as freedom." We put together a strategic plan, which gave voice to all of our key stakeholders. In 2018, Tahaddi saw the realization of two additional dreams: first, the growth and expansion of a small income-generating sewing workshop; and second, the opening of a specialized early childhood development center.

Our thanks go to the team of more than 50 staff members who come faithfully day after day, despite the often difficult working environment. So far, nothing has stopped our diverse team from showing respect and compassion, promoting health and education, and laughing and crying with the families of Hay el Gharbeh!

Catherine Mourtada Co-Founder and Executive Director



During the 2017-2018 academic year, over 300 students were enrolled in Tahaddi's educational programs, which include preschool and non-formal primary education programs for out-of-school children, as well as literacy programs for adults. Twenty-two educators and four therapists work hard to provide a welcoming environment for students unable to access formal education.

Tahaddi has tailored its non-formal education program to the specific learning context of its students. Students' weekly schedule includes Arabic, English, mathematics, science, history, music, art, physical education, drama, and sewing. Students also enjoy a variety of extracurricular activities including choir, djembe drumming, and Capoeira.

In addition to providing non-formal education, Tahaddi assists families in enrolling eligible children in the local public school system. Over the past two years, Tahaddi registered 109 children in public schools, including 14 Lebanese children from the Dom ethnic minority group. Integrating Dom children into the Lebanese public school system is an



exciting precedent for this community that has disproportionately high illiteracy rates.

Once students transition into the public school system, they often face difficulties with their homework, particularly given the bilingual Lebanese curriculum. To this end, Tahaddi has set up the Homework Support Program, hiring seven educated women from the community to assist TEC educators in tutoring children. Tutoring not only provides these women with a source of income, but also enables the wider community to benefit from their knowledge and skills.

The number of students registered in the Homework Support Program almost doubled during the 2017-2018 academic year from the previous year, reaching 114 students.

### The **Tahaddi** Education Center Empowerment and learning for all

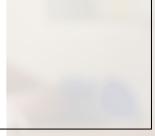
#### Speech & psychomotor therapy

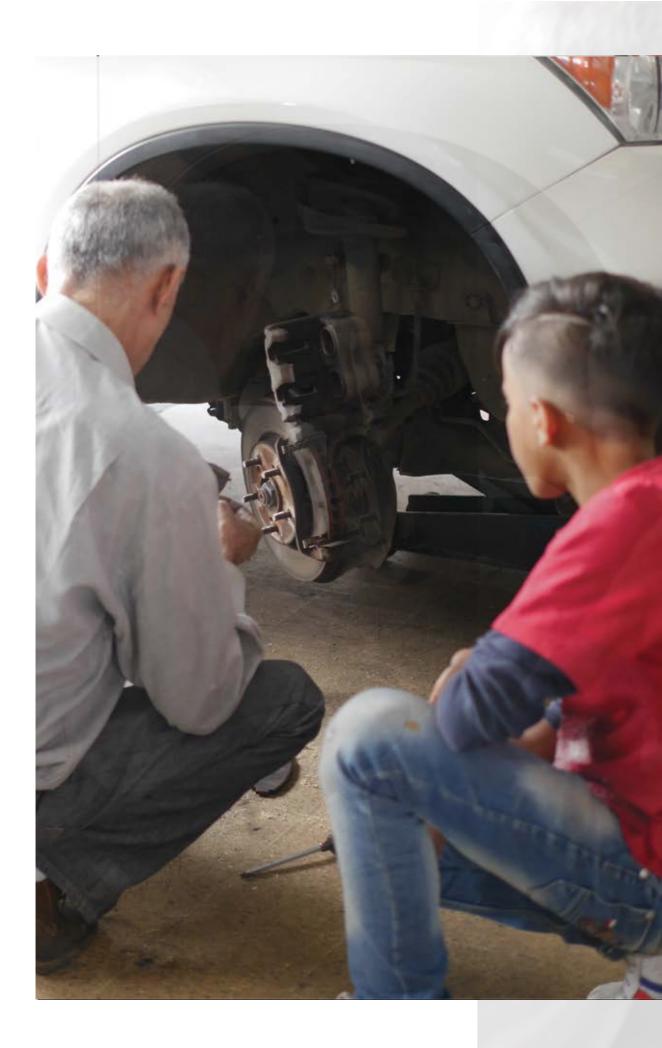
Speech and psychomotor therapy as well as mental health services have been integrated into TEC's services since the early days of its educational programming due to the unique needs of the community with which Tahaddi works.

As a result of a variety of economic and social factors, TEC students often lack the opportunity to play freely or with their parents, and they are often not exposed to written materials. They subsequently struggle in a classroom setting.

As the Syrian crisis continues, TEC's speech therapists have been increasingly handling cases of stuttering and other speech difficulties originating in trauma. The speech therapists work in conjunction with Tahaddi's social worker and psychologist to address the multi-faceted origins of these speech difficulties.







## Career orientation and adult empowerment

The TEC launched its first two-year Career Orientation Program in 2016, a program that has grown to include 30 youth participants this academic year. A social worker and career counselor work with students and their parents to increase their awareness of the advantages of the vocational education track and the range of occupations available to graduates.

The TEC also offers an empowerment program for adults, including literacy and sewing classes. Tahaddi's Adult Literacy Program includes Arabic, English, and computer literacy classes.

During the 2017-2018 academic year, a total of 62 adults participated in these activities.

### "I want to learn!"

Four-year-old Faisal from Aleppo, Syria wanted nothing more than to go to school. Born in a period of extreme stress back home, Faisal has developmental delays that are likely associated with his difficult birth. Growing up with severely limited mobility, he has watched in frustration as his three older brothers would run, play, and go to school every day.

The Tahaddi Health Center and the relief team jointly took on Faisal's case, referring him to the Laetitia Hatem Foundation at Hotel Dieu where he (and nine other children referred by the THC) has physical therapy sessions twice a week. Tahaddi also provides Faisal's family of six with a monthly food voucher and other essential household items.

After a year of hard work with a physical therapist and Tahaddi's own speech therapist, Faisal was admitted to Tahaddi's preschool (KG2) class. Since then, and with the help of a walker and leg braces, Faisal has been enthusiastically walking himself to class (with some support up and down the stairs) every single day. In class, Faisal studiously learns colors, numbers, the names of the months, and letters in both English and Arabic.

Faisal's family's future still is not certain. Their house back in Syria was demolished by bombs and the medical services he is receiving in Lebanon are not available in their rural home village. According to Faisal's mother, "It would have been hard for Faisal to receive the treatment back in Syria that he has been receiving here. We are so grateful for what Tahaddi has provided Faisal and his brothers, who are learning and studying in hopes of a better future."







## "My son is the first in our family to go to **public school.**"

Children from the Lebanese Dom community, and now increasingly from the displaced Syrian community, struggle to access formal education. Tahaddi's preschool program, in which 60 children were enrolled during the 2017-2018 academic year, provides children with the necessary prerequisites for academic success. Public school registration, especially for parents unable to read or write or those without national IDs, is often another obstacle to formal education. Tahaddi's social worker helps parents fill out required forms, petitions on behalf of stateless children, and runs information sessions for parents. After registration has been completed, the social worker follows up with the children throughout the school year, visiting school directors on a quarterly basis to check in on the children's well-being and progress. To encourage successful integration into public schools, parents are also invited to register their children in Tahaddi's daily Homework Support Program.



In January 2018, Tahaddi launched its first holistic Early Childhood Development (ECD) Program. Given the importance of the first five years of life when the human brain grows at its fastest rate and builds the foundation for the years ahead, the ECD Program is an investment into the life-long cognitive, physical, and social development of children. In 2018, 50 families have participated in Tahaddi's multi-dimensional ECD Program, which integrates educational, health, and psychosocial support.

Much of this program is run out of our newest center, the Early Childhood Education (ECE) Center. The ECE Center hosts Tahaddi's first KG1 classes, in which 24 students between the ages of three and four are currently registered. With the introduction of KG1 in 2018, Tahaddi's preschool program now covers all three years of preschool (KG1, KG2, and KG3). The overall objective of Tahaddi's early childhood education classes is to equip children with the prerequisites to successfully integrate into public school, contributing to the United Nations Sustainable Development Goal to provide access to quality early childhood development, care and preprimary education for all children by 2030.







At the ECE Center, a coordinator, an educator, and two classroom assistants (both hired from the community) provide a safe and stimulating environment for students. Children learn to socialize, improve their motor and communication skills, and explore the world around them through a bilingual curriculum. Each morning, children enjoy circle time and books the educators bring to life during story hour.

Parents are also an important part of the daily life of the ECE. They attend regular workshops on nurturing their children during this critical stage of childhood. Many also participate in the Mother and Young Children's Groups.



### Weekly Mother & Young Children's **Groups**

The Mother and Young Children's Groups offer young mothers an opportunity to learn about early childhood development while their children play in a safe child-friendly space. The groups foster strong bonds between young children and their mothers, offering emotional support for mothers through psychosocial activities, while also working to enhance parenting knowledge and skills. Participants regularly cook together and share ideas of healthy ways to feed their children in order to improve their young children's nutritional intake, which is a vital building block for their long-term development. The 25 families invited by Tahaddi to join these groups were selected because their children were assessed to be at risk, often as a consequence of the extreme economic pressures faced by the family. In an effort to reduce these families' financial burden and improve nutritional intake, participants receive monthly food vouchers in the amount of \$85. Children in the program are also prioritized for Tahaddi's Well Child health checks, which regularly measure each child's progress ensuring they have the care needed for a healthy start to life. "If a society values its children, it must cherish their parents."

John Bowlby Developmental Psychologist

*"When I am here, I feel like I am in a different world. These meetings encourage me to plan for the future and for bigger things."* 

A mother from the Mother & Young Children's Group

These weekly meetings are a place of mutual learning, where women share their talents and skills. Recently, one woman gave a demonstration to the group on how she resourcefully makes yogurt and soft cheese.

Using her monthly food voucher, this mother buys a package of dried milk, and makes a small quantity of yogurt and soft cheese for her family every day. This technique is affordable and ensures that the family has regular access to dairy products. Women in the group are also provided with essential kitchen appliances like fridges and stoves so that they can prepare and preserve nutritious and fresh meals for their children.

#### Mothers and their young children regularly and enthusiastically attend these Mother and Young Children's Groups.

#### In their own words mothers share:

"I no longer feed sad and depressed. I feel I am learning new ways to care for myself and for my kids."

"I am now careful in choosing healthy snacks for my two-year-old."

## An investment in community: **Psychosocial** work



Tahaddi's team of social workers, whose specialties include medical social work, relief and educational support, are essential to Tahaddi's long-term focus on generational poverty.

Tahaddi's social workers support families through a variety of services. They offer over 800 social service sessions per month including mental health counseling, referrals and financial assistance. Each month, 180 families receive food vouchers, and 84 families benefit from milk and diapers.

Tahaddi complements social work with mental health services including individual, family, and group counseling sessions. Mental health services are provided for the community at large including patients of the THC, students of the TEC and their families. The prohibitive costs of such mental health services would have rendered them otherwise inaccessible to financially disadvantaged families. During the 2016-2017 academic year, the Tahaddi psychologist led a total of 322 individual mental health sessions, 104 family sessions and 57 group sessions.

Tahaddi will launch its first dedicated Psychosocial Center in the summer of 2018. This center will provide a range of social services and will include a case management unit.

A psychosocial director will lead this unit, supervising a team of case managers and psychologists who will be working together to address child protection issues.

In addition to case management services, Tahaddi's newly established psychosocial center will also be working on prevention by raising awareness at the community level.



#### Program spotlight: Relief & aid

The case of the Hassans, a Syrian family of 10 from the Aleppo countryside, is a good example of how focused psychological and social work can be combined to alleviate stressors and holistically support a family.

Tahaddi was introduced to the Hassan family through their eldest son who, at just 12 years old, was struggling with significant mental health concerns. Karim's case was referred to Tahaddi's psychologist, who quickly realized that his stressful home environment was hindering him from moving forward in his treatment.

The psychologist brought one of Tahaddi's social workers on the case to address the underlying social aspects. The social worker began with a home visit to assess the family's home situation and to create contact with the father.

The social worker identified certain relational dynamics and the family's financial situation as the two key issues affecting stability at home and put together an action plan accordingly. She sat with Karim's mother for weekly support sessions, coaching her on ways to manage the home situation. She also incorporated the mother into a larger support group for Syrian women facing displacement.

In addition to mental health support, Tahaddi has provided the family with a washing machine, monthly food vouchers, milk, and diapers to reduce their financial and situational stressors.



Tahaddi has also referred the family to another NGO that may help them with rent support and emergency cash assistance.

Through this intervention, the family environment has seen dramatic change. The relational aspects have improved and, as their financial stressors have lessened, their children are also able to prioritize their education. The mother has been referred to an external psychologist and is continuing her treatment.

Karim himself is doing much better. He is no longer having flashbacks or nightmares and has returned to school. 15

#### Tahaddi Health Center A welcoming entry point into the health care system



Between June 2017 and June 2018, the THC administered over 10,000 patient consultations, offering medical care to 2,200 patients. Through a team, which includes doctors, a nurse, social workers, and a psychologist, the THC offers a holistic health service, comprising of curative care, health promotion and disease prevention.

Since 2010, the THC has had a partnership with the American University of Beirut's Department of Family Medicine. As part of their training, senior family medicine residents spend at least one year at the THC, providing clinical care for patients.

In 2017, the THC has expanded its services, launching its Well Child Program (WCP). The WCP promotes long-term health by screening young children for genetic or chronic conditions, including heart problems, hip displacement, or growth delay. The program also advises parents on elements of healthy child rearing including home environment, vaccinations, nutrition, oral health and child development, and stimulation. Through the WCP, the THC conducted over 200 screenings in 2017.

Consultations at the THC are free, and medications and lab exams are provided at the lowest possible cost. Tahaddi also subsidizes external medical costs through its Medical Assistance Fund to ensure patients have access to needed care. This fund supports families struggling with chronic or emergency medical expenses, and facilitates access to hospitalization for high-risk medical cases. Over the past year, the THC disseminated over \$40,000 in cash assistance for healthrelated expenses.

#### Referrals

As a primary health clinic, the THC's multidisciplinary medical team addresses the majority of health concerns on-site. However, the Center also plays an important role by acting as a bridge between the community and the wider Lebanese health care system. To this end, Tahaddi's medical social workers regularly help to link patients with hospitals, specialist physicians, diagnostic centers and other NGOs. Just in the last year, Tahaddi made over 700 referrals to external providers. Tahaddi's social workers also educate patients about their rights and on how to access medical servics through various insurance schemes. In cases of emergency or critical situations, social workers also act as patient advocates accompanying parents to the emergency room or to specialist appointments.







#### One family, **three** generations Tahaddi's community health center in action

Ismail is a Lebanese father of nine and a long-term patient of the Tahaddi Health Center. He, his wife, their children, and their children's children have been receiving health care from Tahaddi for much if not all of their lives.

When Ismail's adult son was shot several years ago and nearly lost his eyesight, Tahaddi helped him undergo eye surgery. With his basic vision now restored, Ismail's son was able to regain his sense of independence. When Ismail's granddaughter was born with a growth disorder, Tahaddi referred her to a specialist, and helped to ensure this little girl had the treatment she needed.

Tahaddi's medical director has been Ismail's family physician for years. Ismail told us, "Dr. Dany knows us so well. He takes care of my whole family." Both Ismail and his wife also see Tahaddi's cardiologist for their hypertension.

A former stable hand at a racetrack, Ismail has been retired for many years and at times struggles to afford the medications he needs. As Ismail explained, "When I have money, I pay. When I don't have money, Tahaddi gives me the medicine anyway. The social work team takes care of me and treats me with respect. Without Tahaddi I would be exhausted. Instead of having to search and beg for help each time my family faces a crisis, I know I can share all my problems with the team and be supported."



### Individual spotlight: Diana

Diana has been with Tahaddi since she was seven years old. She took part in Tahaddi's non-formal education program, completing all six years, at which point Tahaddi paid for her to attend a hairdressing vocational training program.

After completing the program, Diana was not sure if she wanted to begin working in a salon. Diana, however, did know that by finding work she would be less likely to be married off early like her older sisters.

When Diana approached Tahaddi three years ago asking for help in finding work, Tahaddi was able to hire her as a classroom assistant in its preschool program. Diana proved particularly gifted in working with children with special needs, including children with Down syndrome, who were integrated in Tahaddi's preschool program. Diana told us, "Initially I was worried that I couldn't work with a child with Down syndrome, but I quickly learned that I love this kind of work and I am good at it!"

The money that Diana makes not only helps support her family but it also gives her a voice at home. She is able to make choices with greater independence as a family breadwinner.

The opportunity to work has also opened the door to additional opportunities. Diana has recently decided to improve her English, paying for night courses from her salary, with some subsidization by Tahaddi. She has also decided to undergo further training in preschool education and is currently in the process of registering in a vocational training program.

"Tahaddi gave me everything: an education, a job, and strength. Because of Tahaddi I can say no. Because of Tahaddi I can protect myself."



Since 2013, Tahaddi has been running a sewing program to empower local women and teach them income-generating skills. Last year the program took a significant jump forward with the recruitment of staff and the establishment of a sewing workshop.

Tahaddi's sewing workshop is open daily, humming with the sounds of busy machines and conversation. The 10 women involved in the sewing program spend the day cutting, sewing, threading, and ironing to fulfill new orders and prepare products for local markets.

Most of the money earned by selling handmade products goes to the 10 women involved, with the rest going towards the cost of materials and utilities. One of these orders was for 2,500 warm winter blankets, which a local NGO distributed to Syrian refugees at the onset of winter.

Not only did the women earn a more stable income over a period of several months sewing the blankets, but they were also proud to know that their work would be protecting Syrian families during Lebanon's freezing winters in the Bekaa Valley.

The income generated from this project has changed the lives of these local women, all of whom are living month-to-month. Their husbands often struggle to earn \$10-\$15 a day, yet they must find between \$200-\$350 a month just for rent, let alone daily expenses such as food or medication. In addition to providing workshop participants with a welcome opportunity to supplement their family income, this project has provided participants with an informal support network, helping them cope with their daily life stressors.

In parallel, Tahaddi continues to run a popular sewing class for beginners. While not all students in this sewing course will eventually be integrated into our onsite workshop, many are provided with a sewing machine at the end of the program cycle, to encourage entrepreneurship and to provide additional outlets for income generation. Women who were offered sewing machines have been able to sew for their own families, as well as take small orders from friends and neighbors.

#### Individual spotlight: Hala

Tahaddi's sewing program has played a dynamic role in strengthening and stabilizing the financial lives of participating families. Hala's family in particular has seen their situation significantly improve.

Due to her husband's disability, Hala is the primary breadwinner for her family, an unusual and difficult position for a rural Syrian woman. After their village was decimated in the fighting, Hala and her two daughters came to Lebanon by themselves in early 2017.

Hala told us, "Our house was destroyed. I was afraid for my daughters. Every time a plane would fly overhead and drop a bomb, entire families were killed together in their homes. Everyone in our village left. There was no one, nothing left. So we left too."

Unable to pay expensive monthly rents in Lebanon, Hala and her two young daughters were nearly homeless when she was introduced to Tahaddi. Hala, a trained seamstress, was able to jump directly into Tahaddi's advanced sewing group. Through the money she began earning, she was soon able to pay off previous debts and cover the monthly rent of a small one-room apartment she found.



Tahaddi has supported Hala beyond providing a stable income. Through the relief program, Hala has been receiving monthly food vouchers, mattresses, and blankets. At the onset of Beirut's cold and rainy winters, Hala's family also received a waterproofing tarp to prevent water from leaking through their corrugated roof. In addition to relief services, Hala and her family have also benefited from Tahaddi's education services. Hala herself is registered in the English adult literacy class at the TEC, while her younger daughter is enrolled in Tahaddi's preschool program.

Despite the challenges she faces, Hala has worked to insulate her daughters from the on-going crises around them, keeping them focused on going to school and doing their homework. Hala herself is always smiling and welcoming, with other participants in Tahaddi's sewing program describing her as the spirit of the team.

Commenting on her own experience at the sewing workshop, Hala told us, "I feel like I am part of the Tahaddi family. I feel like I am one of them, that they don't see me as an outsider. We are all working together."

#### Taking on the challenge of sustainability: The strategic plan

In January 2018, Tahaddi launched its Strategic Plan for 2018-2021. The Strategic Plan (SP) outlines Tahaddi's organizational and programmatic priorities for the next three years. The SP presents a road map, depicting where Tahaddi wants to be by 2021. Strategic goals are accompanied by time-bound action plans that delineate how organizational and programmatic priorities will be operationalized in the coming year.

Tahaddi adopted a participatory and team-based approach in developing its SP. Semistructured interviews and focus group discussions were used to gather insights from internal and external stakeholders. These SP consultations involved nearly 70 individuals, serving to ensure that the plan was primarily informed by community and stakeholder needs and priorities.

In total six programmatic and organizational goals were set out in the SP. These are:

**Goal 1** (programmatic): Improve learning outcomes for out-of-school girls and boys by widening participation and enhancing the quality of education provision.

**Goal 2** (programmatic): Improve community health outcomes through enhanced access to curative and preventive medicine.

**Goal 3** (programmatic): Improve wellbeing through enhanced access to psychosocial support and case management services.

**Goal 4** (organizational): Strengthen Tahaddi governance and executive leadership.

Goal 5 (organizational): Attract and retain talent.

**Goal 6** (organizational): Enhance resource mobilization capacity throughout the organization to support the growth envisioned in this SP.

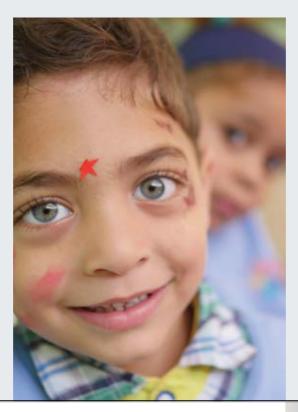
Tahaddi's strategic objectives as identified in the SP are informed by its long-time commitment to fighting extreme poverty in Hay el Gharbeh. The SP reflects and seeks to operationalize Tahaddi's overall mission, vision, and its core values of compassion, justice, and integrity. At the programmatic level, the SP affirms Tahaddi's continued primary emphasis on education and health as vital human capabilities that have intrinsic and instrumental value. In addition to health and education, psychosocial support is highlighted as an emerging strategic focus area, where Tahaddi has developed in-house expertise in recent years and where there is expressed community need for stronger intervention. At the organizational level, the SP emphasizes the need to strengthen governance and leadership structures, recruit and retain talent, and enhance resource mobilization capacity.

In line with the United Nation's Sustainable Development Goals (SDGs), Tahaddi will emphasize a more holistic approach to poverty reduction in 2018-2021, leveraging and coordinating its educational, health, and psychosocial interventions to address the multidimensional needs of the community with which it works.

## **Donors** & **resource** mobilization

Tahaddi's budget increased by approximately 24% between 2016 and 2017 to reach \$1,170,018 in 2017. Expenditure also increased by just over 31% from \$701,138 in 2016 to \$921,629 in 2017. Administrative costs represented just over 7.8% of total expenditure in 2017.

Tahaddi's biggest institutional donors over the past three years (2015-2017) were the Lebanese Society for Education and Social Development (LSESD), the Government of France in partnership with the Principality of Monaco with Apprentis d'Auteuil as the implementing partner, and the Swiss Cooperation. Together they comprised over 88% of restricted funds in 2015-2017. In parallel, the "Friends of Tahaddi" committees in Switzerland, France and the US continued their vital role of generating funds through the generous contributions of many individuals in both countries.



# Tahaddi resource mobilization strategy: 2018-2021

The aim of the Resource Mobilization (RM) Strategy is to leverage partnerships and mobilize resources to deliver on the required funds to implement Tahaddi's Strategic Plan (SP). In developing a RM strategy, Tahaddi sought to mitigate the effects of the unpredictability of donor funding, allowing the organization to do strategic planning and achieve its strategic goals for the period 2018-2021.

The achievement of the goals outlined in the RM Strategy will be monitored to track progress, and take corrective measures as necessary. This shift to management for development results will ensure a transition from a focus on inputs and activities to a focus on longer-term results for the children of Hay El Gharbeh and their families.

#### **RM** goals

Tahaddi's RM Strategy is focused on the achievement of three main goals:

#### RM Goal 1: Diversify Tahaddi's donor base and increase resources raised from all funding streams

- Partnerships with major institutional donors are maintained and strengthened, ensuring commitment from traditional donors to continue to support Tahaddi.
- Partnerships with potential donors are explored, encouraging their commitment to Tahaddi.
- Share of unrestricted resources raised from individuals and faith-based organizations is increased.

#### RM Goal 2: Enhance Tahaddi's communication and RM capacity, ensuring ownership and a harmonized approach to RM

- Tahaddi leadership mobilized around the strategic goals, promoting a shared vision of priorities and results.
- Communication and advocacy tools are enhanced, increasing the visibility of Tahaddi's work.

#### RM Goal 3: Develop new partnerships with UN agencies and other NGOs working in the same programmatic areas

- Collaboration and new partnerships with other local and international nongovernmental organizations and think tanks working in the same programmatic areas are built and enhanced.
- Partnerships with selected UN agencies are established.
- Partnerships with the relevant ministries and municipality are enhanced.

### 2017-2018 At a glance



## Facing the **challenge** of **poverty** together



#### **10,000** Health-related consultations

**166** Students in primary education

36 Children in preschool

**275** Group and **175** individual psychomotor therapy sessions

**400** Psychotherapy sessions

**1,200** Individual & 70 group speech therapy sessions

**115** Students in the Homework Support Program

**30** Students in the Career Orientation Program

**180** Food vouchers distributed per month

200 Well Child visits

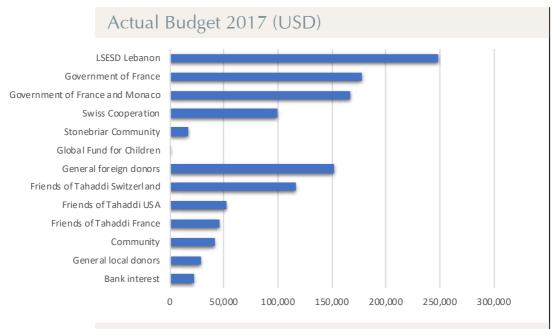
**230** Students in Tahaddi's annual summer camp

**59** Students in adult literacy and sewing classes

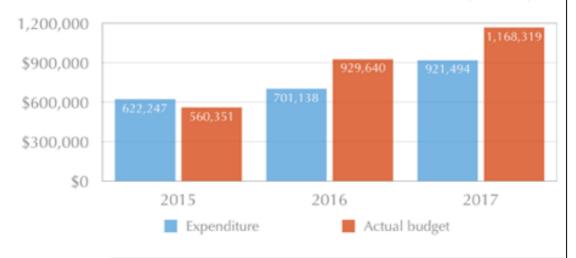
725 Referrals

**59** TEC students integrated into public school

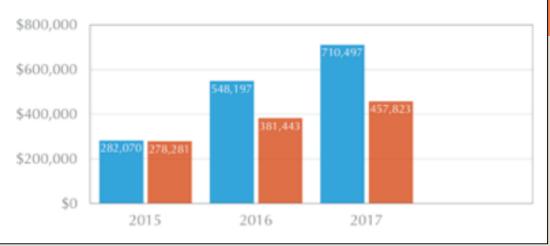
**340** Blankets & **260** mattresses distributed during winter



#### Expenditure vs. Actual Budget 2017 (USD)



Restricted vs. Unrestricted Funds (USD)



25

#### **Board of Directors**

Rana Costa Chair Alexandra Bridi Vice Chair

Agnès Sanders Secretary and Co-Founder Wissam al-Saliby Treasurer

#### Thank you

**Tahaddi** is a Lebanese NGO which responds to the multidimensional challenges of poverty by facilitating access to education, health, and psychosocial services.

Tahaddi mainly works in the area of Hay el Gharbeh, a neighborhood in Southern Beirut, providing holistic support to families, regardless of nationality, religion, or social background. Support from partners and friends all over the world makes this work possible.



Gouvernement Princier

PRINCIPAUTÉ DE MONACO



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ECHTENSTEIN

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